

Council of Governors (In Public)

Item 8

Subject: Chief Executive's Report
Date of Meeting: 19th September 2023
Presented by: Jane Tomkinson, Chief Executive
Purpose of Report: To Note

BAF Reference	Impact on BAF
All	The report updates on a range of issues.

Level of assurance (<i>please tick one</i>)					
<i>To be used when the content of the report provides evidence of assurance</i>					
✓	Acceptable assurance Controls are suitably designed, with evidence of them being consistently applied and effective in practice	<input type="checkbox"/>	Partial assurance Controls are still maturing – evidence shows that further action is required to improve their effectiveness	<input type="checkbox"/>	Low assurance Evidence indicates poor effectiveness of controls

1. System Update

Diagnostics

A C&M transformation model for endoscopy has been developed which will include a hub and spoke model to enhance existing endoscopy sites and to provide capacity for screening and routine referrals.

Pathology

Proposals are being developed to establish a unified Laboratory Information Management systems (LIMS) as there are currently, seven different information systems impacting on system wide visibility of results and therefore patient care, while reducing efficiency and productivity.

Children and Young People (CYP)

Health outcomes for children have worsened over the past 10 years, resulting in UK outcomes being amongst the worst in Europe and C&M being the worst within the UK in some indicators.

Hence CMAST will sponsor a more formal governance approach to ensure that respective networks are supported in ensure the delivery of timely care and consistent standards.

Industrial Action

Industrial action, its impact on waiting times and waiting lists is being specifically monitored at a regional level as are the financial consequences on Trust plans.

2. Innovation Agency

The Innovation Agency and 14 fellow Academic Health Science Networks (AHSNs) are to be relicensed by NHS England for a further five years from October 2023. It has been proposed that they will be renamed 'Health Innovation Networks'.

The formal announcement from NHS England came after a meeting of the Life Sciences Council, a forum for government and industry. The contracts will be with 15 Health Innovation Networks, with a break clause after two years.

This is great news after a period of uncertainty and national funding reductions.

The Innovation Agency is currently recruiting a Chair.

3. Liverpool Health Partners

As previously reported, the LHP Board had agreed to transferring LHP hosting from Liverpool Heart and Chest Hospital NHS Foundation Trust ("LHCH") to Liverpool University Hospitals NHS Foundation Trust ("LUHFT") with effect from 1st July 2023.

The due diligence to support the transfer to LUHFT was ongoing at the end of June 2023 and to assist this, LHCH agreed to deferring the transfer of LHP for a further month. Transfer agreements were finalised and the transfer of LHP hosting to LUHFT was completed on the 31st July 2023.

4. Anti Racist Framework

The Anti-Racist Framework has been produced by the North West Black, Asian and Minority Ethnic Assembly, the Northern Care Alliance's Inclusion Centre of Excellence and NHS England. It provides a framework for all our regional NHS organisations to embrace both the spirit of the commitments, but to also put into action quickly the steps needed to turn powerful words into the actions needed to reduce the inequalities we still see everyday across our workforce.

The Trust published its anti-racism commitment in 2022 and is using the framework to develop actions to support delivery of our Equality, Diversity, Inclusion and Belong (EDIB) Strategy over the next 12 months.

5. NHS Improvement report and IMPACT

In April 2023 NHS England published the findings & recommendations of the Delivery and Continuous Improvement Review (DCIR) conducted by Anne Eden, Regional Director South East, NHS England. *"How can improvement-led delivery enhance the quality of outcomes for our patients, communities and our health and care workforce?"*

The content was co-designed with engagement from more than 1,000 patients, health and care leaders including clinicians and frontline staff, managers, improvement leads, senior

executives across local government, the VCSE sector, NHS providers, ICSs, regional and national teams, and the Care Quality Commission.

The Review's recommendations were consolidated into three actions:

1. Establish a national improvement board to agree a small number of shared national priorities on which NHS England, with providers and systems, will focus our improvement-led delivery work
2. Launch a single, shared 'NHS improvement approach' (**NHS Impact**)
3. Co-design and establish a Leadership for Improvement programme

The timeframe for national implementation runs to the Autumn 2023. LHCH already has a range of strengths aligned to the recommendations and has commenced the completion of a self-assessment. We will continue to work as part of the wider QI networks to understand the implications and adopt the national developments.

6. Fit and Proper Persons

NHS England (NHSE) published a new Fit and Proper Persons Test (FPPT) Framework on 2 August 2023 alongside guidance for chairs and for staff on implementation. NHSE expect elements the framework to be used from 30 September 2023 for all new appointments and in place fully by March 2024.

The LHCH Fit and Proper Persons Policy and processes have been reviewed against this guidance, with an action plan developed to ensure all aspects are implemented (notwithstanding some of these are subject to national changes to ESR and forthcoming NHS Leadership Competency Framework). A revised Fit and Proper Persons Policy will be presented to the Board of Directors for review and approval in September 2023.

7. Industrial Action Update

The NHS alongside other sectors continue to face the challenges of planning for industrial action. LHCH has ensured a strong focus on preparedness for strike action, as well as the implications for cancelled activity and delays in patient care.

The Trust is working through the backlog arising from the Q1 industrial action and the July Junior Doctor and British Medical association (BMA) action by consultants.

Further strike dates have been proposed by the BMA for Consultants on the 19th and 20th September; for Junior Doctors on 20th and 23rd September; and for both Consultants and Junior Doctors from 2nd October to 5th October 2023.

See Appendix A for the overview of industrial action for Cheshire and Merseyside.

8. Recommendations

The Council of Governors is asked to note the content of this report.

Appendix A

Industrial Action Strikes announced across Cheshire and Merseyside


Cheshire and Merseyside

19th September 2023 - 21st September 2023



BMA Industrial Action will take place for Consultants:

- Tuesday 19th September 2023 – 07:00hrs
- Until
- Thursday 21st September 2023 – 07:00hrs

Alder Hey Children's NHS Foundation Trust
Bridgewater Community Healthcare NHS Foundation Trust
Cheshire and Wirral Partnership NHS Foundation Trust
Countess of Chester Hospital NHS Foundation Trust
East Cheshire NHS Trust
Liverpool Heart and Chest Hospital NHS Foundation Trust
Liverpool University Hospitals NHS Foundation Trust
Liverpool Women's NHS Foundation Trust
Mid Cheshire Hospitals NHS Foundation Trust
Mersey Care NHS Foundation Trust
Mersey and West Lancashire Teaching Hospitals NHS Trust
The Clatterbridge Cancer Centre NHS Foundation Trust
The Walton Centre NHS Foundation Trust
Wirral Community Health and Care NHS Foundation Trust
Wirral University Teaching Hospital
Warrington and Halton Hospitals NHS Trust

20th September 2023 - 23rd September 2023



BMA and HCSA Industrial Action will take place for Junior Doctors:

- Wednesday 20th September 2023 – 07:00hrs
- Until
- Saturday 23rd September 2023 – 07:00hrs

Alder Hey Children's NHS Foundation Trust
Bridgewater Community Healthcare NHS Foundation Trust
Cheshire and Wirral Partnership NHS Foundation Trust
Countess of Chester Hospital NHS Foundation Trust
East Cheshire NHS Trust
Liverpool Heart and Chest Hospital NHS Foundation Trust
Liverpool University Hospitals NHS Foundation Trust
Liverpool Women's NHS Foundation Trust
Mid Cheshire Hospitals NHS Foundation Trust
Mersey Care NHS Foundation Trust
Mersey and West Lancashire Teaching Hospitals NHS Trust
The Clatterbridge Cancer Centre NHS Foundation Trust
The Walton Centre NHS Foundation Trust
Wirral Community Health and Care NHS Foundation Trust
Wirral University Teaching Hospital
Warrington and Halton Hospitals NHS Trust

2nd October 2023 - 5th October 2023



BMA Industrial Action will take place for Consultants and Junior Doctors:

- Monday 2nd October 2023 – 07:00hrs
- Until
- Thursday 5th October 2023 – 07:00hrs

Alder Hey Children's NHS Foundation Trust
Bridgewater Community Healthcare NHS Foundation Trust
Cheshire and Wirral Partnership NHS Foundation Trust
Countess of Chester Hospital NHS Foundation Trust
East Cheshire NHS Trust
Liverpool Heart and Chest Hospital NHS Foundation Trust
Liverpool University Hospitals NHS Foundation Trust
Liverpool Women's NHS Foundation Trust
Mid Cheshire Hospitals NHS Foundation Trust
Mersey Care NHS Foundation Trust
Mersey and West Lancashire Teaching Hospitals NHS Trust
The Clatterbridge Cancer Centre NHS Foundation Trust
The Walton Centre NHS Foundation Trust
Wirral Community Health and Care NHS Foundation Trust
Wirral University Teaching Hospital
Warrington and Halton Hospitals NHS Trust

NHS Cheshire and Merseyside ICB
Emergency Preparedness, Resilience
and Response Team
Version 16 04/09/2023